



AIR & SPACE FORCES
ASSOCIATION



AIR & SPACE FORCES MAGAZINE



WOUNDED
ARMEN GUARDIANS
PROGRAM



ANNUAL REPORT



BERNIE SKOCH
Chairman of the Board



BRUCE "ORVILLE"
WRIGHT
President & CEO

AT AFA, 2022 WAS A YEAR TO BE PROUD OF

This was a year of great change and growth at our Association, as we reinforced our Airmen, Guardians in their courageous and selfless commitment to deter daunting threats to our Nation's security, while maintaining constant readiness to fight and win. And nothing could better symbolize change and growth more than the glowing new sign on our building showing off our stunning new "Star-Delta" logo and "**Air & Space Forces Association**"—our new name!

Rebranding our Association and magazine—now *Air & Space Forces Magazine*—reflects our dedicated support of and partnership with both the Air and Space Forces. AFA's historic and strategic choice to fully embrace two mutually dependent and indispensable arms of our national security was not taken lightly; after 76 years, letting go was difficult for some to embrace, but it was essential to make clear our absolute support for and interest in the future of all Airmen *and* Guardians.

At AFA's annual Convention, delegates from around the world approved new Association bylaws, a critical part of a modernization effort that will enable, for example, electronic voting and virtual meetings in the future.

We enjoyed record-breaking attendance at AFA's 2022 Air, Space & Cyber Conference, with our highest totals in more than 40 years. We welcomed nearly 17,000 Airmen, Guardians, and industry professionals to the event at National Harbor, Md., which included more speakers and our biggest-ever exhibit hall, all part of a magnificent 75th anniversary celebration of the founding of the United States Air Force.

Bringing so many people to our premier events is no small undertaking. AFA waives registration fees for Active, Guard, Reserve, and Civilian Airmen and Guardians. We made similar financial commitments by contributing over \$230,000 in scholarship funds for Airmen, Guardians, and Family members; funding \$20,000 in STEM educator grants to support teachers advancing aerospace education nationwide; backing more than 1,000 wounded warriors and their families at the 2022 DOD Warrior Games in Orlando, Fla., through AFA's Wounded Airmen & Guardians Program; expanding our support for Families with a new United Forces & Families task force; and by putting forth a steady stream of insightful news, studies, analysis, and advocacy in support of Air & Space Forces.

For example, we celebrated the Air Force's 75th with *Air & Space Forces Magazine's* "Age of Air Power" commemorative issue, highlighting iconic aircraft of the past 75 years. That issue also launched a historic series that looked back over the past three decades of Air Force history through interviews with every living former Air Force Chief of Staff.

A third leg of the 75th anniversary celebration was the inaugural "Legends of Air & Space Tour." AFA's Doolittle Leadership Center took 11 storied Air Force leaders on tour, visiting eight military installations and introducing the legends to thousands of today's Airmen and Guardians at meetings, tours, and gatherings of many sizes.

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CyberPatriot and StellarXplorers, AFA's flagship Science, Technology, Engineering, and Math (STEM) programs, returned to in-person finals, concluding seasons with more than 20,000 middle and high school students engaged in these challenging competitions.

AFA's influential think tank, the Mitchell Institute for Aerospace Studies, expanded its depth of effect with a number of high-impact events, its first-ever Space Power Forum, expanded staff and programs, and released a record total of policy papers.

AFA continues to persistently and directly engage with Congress thanks to the leadership of our Vice President for Legislative Affairs and active involvement by the AFA Board Advocacy Committee. We remain committed to giving Airmen, Guardians, and Family members the compelling voice they deserve with our Congressional leaders.

All of these successes helped ensure our Association is in its strongest financial position in a decade. Now, as we continue to grow and evolve, our Board of Directors is weighing plans to relocate from our now-outdated facility, reducing future financial risks, and ensuring AFA has the facilities it needs for 21st century growth and success.

But the environment over the past year presented to AFA—and continues to present—significant challenges. We remain unquestionably financially healthy. But the opportunities we have to support Airmen and Guardians and their Families, to advocate on their behalf, to address our nation's critical STEM education and workforce issues, and to educate the American public on the need for dominant Air and Space Forces are limited by one factor: resources. That is why we are focusing keenly in the coming year on increasing and broadening our sources of funding.

More, while our membership continues to tick upward, far too many of our Chapters are struggling to attract and retain active members, and in particular young Guardians and Airmen. We intend to vigorously address this through innovative Chapter-focused programs in the coming year.

We are deeply grateful for the thousands of volunteer hours, strong partnerships with Chapter and Field leaders nationwide, and the growing generosity of our supporters and benefactors. Together, we are making a difference for Airmen, Guardians, and Families.

Fly, Fight, Win, and SEMPER SUPRA!



Bernie Skoch
AFA Chairman of the Board



Bruce "Orville" Wright
AFA President & CEO

EDUCATE

AFA education programs play an essential role in helping to provide a technically superior and professional workforce to ensure national security. They educate the public on the critical need for unrivaled aerospace power and promote aerospace and STEM education.

CyberPatriot

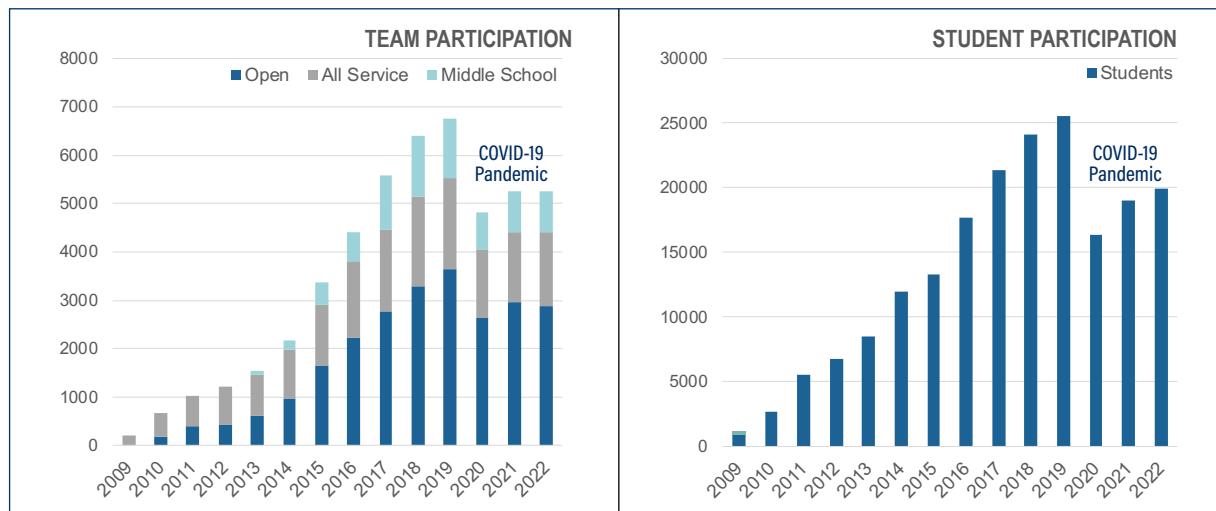
CyberPatriot is the National Youth Cyber Education Program created by the Air & Space Forces Association to inspire students toward careers in cybersecurity or other science, technology, engineering, and mathematics (STEM) disciplines critical to our nation's future.

CyberPatriot starts at the elementary school level with two programs aimed at teaching the basics of cybersecurity and how to stay safe online. At the middle and high school level there are CyberCamp programs that engage students in the summer months and the competition, which challenges students during the school year. Since its launch, nearly 100,000 CyberPatriot alumni have gone on to pursue a degree and/or career in cybersecurity or computer science, reducing our nation's deficit in cyber defenders by 15%.

In 2022, more than 20,000 middle and high school students participated in CyberPatriot competitions, and we held more than 300 summer camps. Based on the results of our last alumni survey, 85% of participants said CyberPatriot positively impacted their decision to pursue careers in STEM. At the elementary school level, we distributed over 650 copies of our free learning modules. We also maintained our programs for seniors, Cyber Generations and Cyber Tech Caregivers. Finally, we launched the CyberPatriot Alumni network to engage students once they graduated high school to keep them engaged and link them with cyber-related job, internship, and scholarship opportunities.



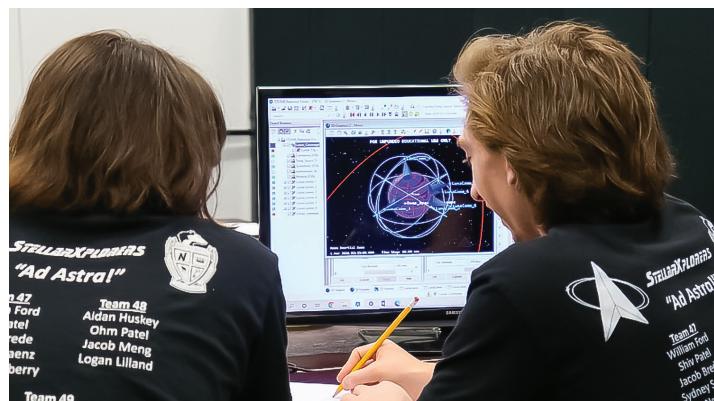
National Youth Cyber Defense Competition



StellarXplorers

StellarXplorers is the Air & Space Forces Association's STEM education program promoting careers in space and other science, technology, engineering, and mathematics disciplines critical to our nation's future. Like CyberPatriot, StellarXplorers consists of a competition and summer camps.

This was the second year the program had full-time, dedicated staff working with our outstanding volunteer leaders, enabling the competition portion of StellarXplorers to grow for the second year in a row from around 200 teams to over 350 teams. Following a proof of concept in 2021, StellarCamps were introduced nationwide, resulting in 28 camps hosted in the summer of 2022. Additionally, the program launched its own Alumni Network to connect current and former StellarXplorers participants and keep them informed on space-related job, internship, and scholarship opportunities.



Scholarships and Grants

AFA supports 13 annual scholarships, numerous grants to STEM educators, and support for Civil Air Patrol and JROTC units. AFA Scholarships and grants create outstanding opportunities, change lives and inspire students and educators, alike.

Lucie Armacka

PenFed Pilot Training Scholarship

"I am overjoyed at receiving this award. This scholarship is so much more than money to me. It gave me a huge confidence boost knowing that someone believes in me enough to bless me with this scholarship. I am grateful that there is an institution like AFA that supports the dreams of people like me."



Robert Albury

JROTC Outstanding Cadet of the Year

Cadet Major Robert Albury distinguished himself while serving as a Deputy Corps Commander by leading 112 cadets amid an HQ inspection, a high visibility Security Forces JROTC transition ceremony, and community service events that yielded 1,640 hours. Cadet Albury is one of the hundreds of JROTC cadets that AFA awards with the Outstanding Cadet of the Year medal.

Nancy Parra-Quinlan

2022 National Teacher of the Year

Nancy Parra-Quinlan teaches 7th and 8th grade science, STEM, and Career and Technical Education (CTE) at Kino Junior High, a Title I school in a disadvantaged area of Mesa, Ariz. Since offering the school's first STEM class in 2011, she has grown the program to include elective courses on robotic programming, 3D modeling and design, DNA comparison, and aeronautic engineering. In addition, Parra-Quinlan sponsors Kino Junior High's STEM club and has arranged for club members to visit the U.S. Space and Rocket Center Space Academy in Huntsville, Ala., and attend Astro Camp in Idyllwild, Calif., during summer vacation.



AFA CHAPTER ACTIVITIES

AFA's Chapters, Regions, and State organizations are independent entities that sponsor their own local and regional programs and events, sometimes with support from AFA National. By sharing a few of these programs we hope to show the range of AFA field activities.

Wreaths Across America

AFA's Gabriel Chapter joined nearly 38,000 volunteers for the seasonal tradition of placing 257,000 wreaths at gravesites, the columbarium court column, and niche wall column at Arlington National Cemetery.

Led by Chapter Executive Committee Members Pat Rocke and John "Dallas" Kennedy, the Chapter was responsible for section 7A where **Gen. Jimmy Doolittle**, AFA's founding president, is buried. AFA Gabriel Chapter Members Lt. Gen. Ted F. Bowlds, USAF (Ret.), and National Director-At Large Joe Burke had the honor of placing the wreath on General Doolittle's grave.



Chuck DeBellevue, Mark Tarpley, and Jeff James from AFA 215 Oklahoma Gerry Chapter, and AFA Community Partner, Sandra Shelton

Western Oklahoma Aero Education Summit

Recognizing the need for a skilled workforce in the aerospace and aviation industry, AFA's Gerry Chapter in Oklahoma City supports the Oklahoma Aeronautics Commission (OAC) in its support for Oklahoma high schools and communities interested in offering aviation curriculum developed by the Aircraft Owners and Pilots Association (AOPA). The four-year "You Can Fly" curriculum is offered free to schools committed to providing quality aviation STEM pathways for students, families and retirees.



Pilot for a Day Program

AFA's Thunderbird Chapter and Nellis Air Force Base, Nev., partner with The Check-6 Foundation's Pilot for a Day (P4D) nationwide program for critically-ill children. AFA and The Check-6 Foundation hosted 12-year-old Willins "Willy" Urrutia-Meija Jr. who suffered an accident and was diagnosed with a brain infection in August 2021. Willy was selected as the 31st honoree of the P4D program and was inducted as an honorary pilot, wore his new flight suit with personalized patches, and experienced the "day in the life" of an Air Force pilot.

Air Force's 75th Anniversary

Oklahoma and Texas AFA Chapters met in Oklahoma City in July for the 2022 Texoma Regional Conference and to celebrate 75th Anniversary of the United States Air Force. Additional attendees included then-AFA Board Chairman Gerald Murray, AFA President & CEO Bruce "Orville" Wright, and AFA Vice President for Member and Field Relations Kari Voliva, as well as numerous community partners and event sponsors. The conference closed out with an Oklahoma and Texas State Awards Banquet and birthday celebration, featuring guest speakers, Maj. Gen. Jeff King, Commander, Oklahoma City Air Logistics Complex, and Wright.



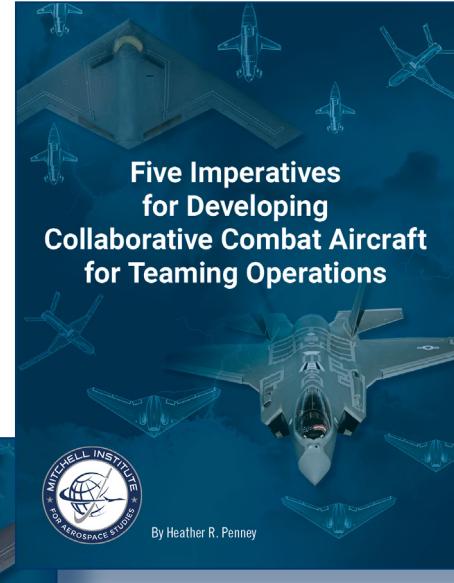
Then-AFA Chairman Gerald Murray and AFA President-CEO Bruce "Orville" Wright

ADVOCATE

AFA advocates for Air and Space Power as the foundation for a strong national defense. AFA's **Mitchell Institute for Aerospace Studies** is the only independent, nonpartisan think tank fully dedicated to air and space power research. The institute develops and advocates for fact-based policy options to favorably shape policy and resourcing decisions to ensure America's Air & Space Forces are the strongest and most capable in the world.

In 2022, the Mitchell Institute:

- Hosted dozens of Air & Space Force leaders for in-person and virtual discussions, which have become important venues for education, media exposure, and networking in the professional national security air and space sphere.
- Released 12 papers and reports on topics ranging from U.S. space architectures, JADC2 and ABMS, Collaborative Combat Aircraft and Artificial Intelligence, and the Department of the Air Force budget and pass-through funding.
- Produced over 100 resources and products for AFA chapters, regions, and members to advocate, educate, and articulate the virtues and values of aerospace power.
- Was quoted, interviewed live, or published by defense and major media over 300 times and appeared in more than 100,000 media citations, with a growing following on social media. Mitchell Institute is the “go-to” for commentary on aerospace issues on national, international television and radio, including the BBC, NBC, CNBC, PBS, CNN, FOX, NPR, and Bloomberg.
- Grew the Mitchell Institute Spacepower Advantage Research Center of Excellence (MI-SPACE) under the leadership of former astronaut and commander of STRATCOM Gen. Kevin Chilton, USAF (Ret.), and successfully hosted its first annual Space Power Security Forum for DOD space leadership
- Launched the Center for UAV and Autonomy Studies (MI-UAS) under the direction of Dr. Caitlin Lee and held its first wargame on long-range collaborative combat aircraft.
- Grew its weekly Aerospace Advantage Podcast, hosted by former Air Force weapons school instructor and Thunderbird pilot Lt. Col. John “Slick” Baum, USAF (Ret.), reaching over 240,000 downloads and celebrating its 100th episode.
- Updated its logo to better reflect the integration of both air and space power advocacy as part of its mission
- Regularly hosted allied Air Chiefs and Air Staff, including those of Japan, the U.K., Australia, Italy, Germany, and Canada. Mitchell Institute is recognized internationally—France, the U.K., Pakistan, Australia, and now Israel have built, or are building, institutes modeled specifically after the Mitchell Institute.
- Became the model for others, as the Navy League launched its Center for Maritime Strategy.



Vol. 39, October 2022

MITCHELL INSTITUTE
Policy Paper

**The Indispensable Domain:
The Critical Role of Space in JADC2**

by Tim Ryan
Senior Fellow for Spacepower Studies, the Mitchell Institute Spacepower Advantage Center of Excellence

Abstract

Coming out of the Cold War, the U.S. military possessed the unrivaled space-based capabilities and capacity to dominate global military operations when and where it chose. Due to recent developments in space technology and warfighting demands, the U.S. military advantage over China and current command and control must evolve to meet new warfighting demands.

Key Points

Built upon the advantages of space-based capabilities, JADC2 will enable information and decision superiority and become operational commander's pathway for creating effects in all warfighting domains.

Space is the ultimate high ground, affording an extremely broad view for sensor data collection. This is critical to establishing a JADC2 architecture in the Indo-Pacific region.

Part I: Penetrating Strike

Caitlin Lee and Col Mark Gunzinger, USAF (Ret.)

Given that capabilities in the space domain are the cornerstone of a viable JADC2 construct, the U.S. Space Force should lead and oversee the integration and interoperability of the entire JADC2 system.

DOD must define the overarching operational concepts and strategies directing the use of JADC2. Integration of service-defined operational concepts and space requirements of JADC2 require open architectures and data standardization.

Orbital JADC2 assets must be resilient and defended, given adversaries have demonstrated their intent to attack U.S. capabilities on orbit.

JADC2 will fundamentally rely on its space-based elements, so its space architecture must be resiliency and defendable. This includes pursuing both offensive and defensive measures including rapid acceleration of offensive and defensive space warfighting concepts and capabilities. If not understood and resourced with urgency, DOD's force design will be vulnerable in the face of China and other countries seeking military dominance in space ahead of the United States and its allies.

AFA's flagship publication changed its name in 2022, becoming *Air & Space Forces Magazine* after 75 years as "Air Force Magazine." The first issue with the new title appeared in September, as the Air Force celebrated the end of its 75th year and the beginning of its next quarter century.

- In 2022, *Air & Space Forces Magazine*'s website recorded 8.4 percent more viewers and 4.2 percent more visits, with a total audience of nearly 5.8 million users. Collectively, readers averaged 42 percent more time per page than visitors in the prior year, consuming more than 10.8 million pages over the course of 12 months.
- Demographically, AFA's digital readers continue to get younger. The number of users of the site aged 18-24 grew by 20.7 percent in 2022, with a 10.7 percent gain among readers 25-34 and a 43 percent gain among readers 35-44. The diversity of the audience also is shifting, with the number of new female visitors to the site growing 19.1 percent year-over-year, nearly twice the rate of new male users (11.7 percent).
- Air & Space Forces Magazine* distributed more than 80,000 **Daily Report** email newsletters each workday.
- Distributed an average of nearly 61,000 print editions for each of 20 print issues.



PROFESSIONAL DEVELOPMENT

AFA's professional development events continued to set records in 2022. The AFA Warfare symposium returned to in-person following 2021's virtual event due to the lingering effects of COVID-19, with 5,103 registrants and 30 sessions, including 10 focused on Mission Capability areas.

The Air, Space & Cyber Conference helped celebrate the 75th Birthday of the United States Air Force with over 16,600 registrants, 45 sessions, and 161 speakers, making the conference the largest in recent history. Broadening the event's reach further, an additional 100 people registered post-event to view the session recordings. For the first time in 2022, military spouses had free access to all the sessions, and the agenda included four sessions solely dedicated to the quality-of-life issues most important to our military families.



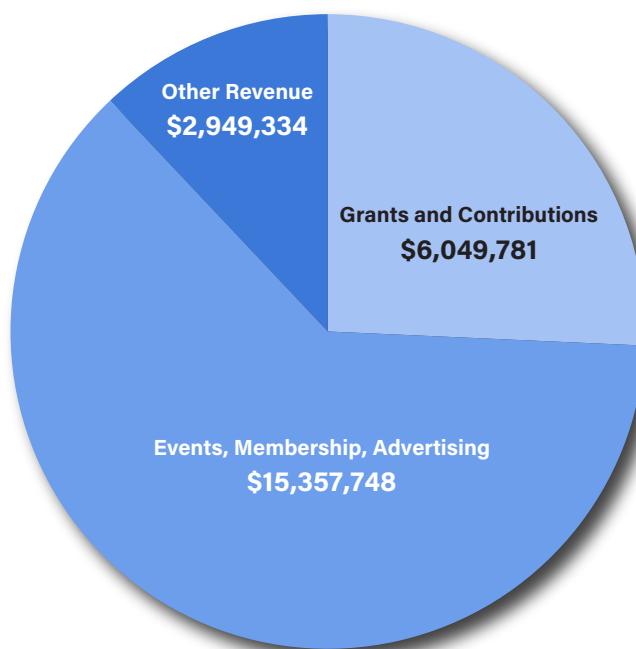
FINANCIALS

AFA's financials are the strongest they've been in a decade, but challenges still exist as we continue to grow. Revenue increased by nearly \$2.4 million, thanks in large part to the success of our two main professional development events, AFA's Air, Space & Cyber Conference and the AFA Warfare Symposium. However, our support and operating expenses are increasing as we add new programs and initiatives to better support both services under the Department of the Air Force, and deal with an aging building that limits our growth opportunities.

Revenue

Grants and Contributions	\$6,049,781
Events, Membership, and Advertising	\$15,357,748
Other Revenue	\$2,949,334
Total Revenue	\$24,356,863

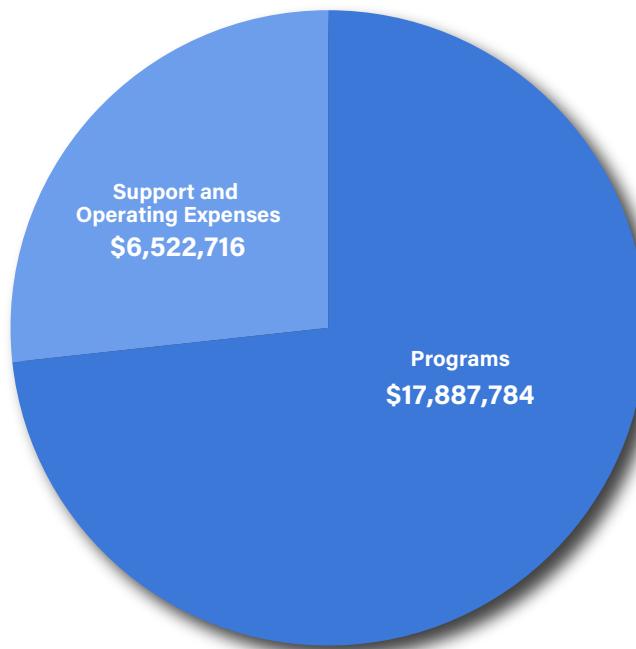
Revenue



Expenses

Programs	\$17,887,784
Support and Operating Expenses	\$6,522,716
Total Expenses	\$24,410,501

Expenses



Unaudited

SUPPORT

AFA supports Airmen, Guardians, and the Families of the Total Air Force and Space Force through a variety of programs.



Wounded Airmen & Guardians Program

Our Department of the Air Force Wounded Warriors and their families are back in action at in-person rehabilitative events to celebrate their accomplishments and personal victories through their recovery. AFA continues to stand beside them on their healing journey.

In 2022, AFA hosted a Welcome Celebration and weeklong events at National Harbor, Md., and Joint Base Andrews, Md., for more than 250 warriors and caregivers. AFA President & CEO Lt. Gen. Bruce "Orville" Wright, USAF (Ret.) encouraged our warriors to stay in the fight! He also reassured them that AFA will continue to do all we can to take care of our wounded warrior family. AFA also hosted a Caregiver Wellness Day with resiliency training, lunch, scavenger team building, and massages for the 35 caregivers in attendance. Multiple staff members from team AFA came out to serve lunch at the closing events at Joint Base Andrews fitness center, engaging with our wounded warriors and caregivers and cheering them on in their adaptive sports training.

Thanks to the generous contributions and support of our committed AFA network, in 2022, AFA's Wounded Airmen & Guardians Program served 2,250 wounded warriors, caregivers, and family members with victory meals, Caregiver wellness events, Air Force Trials Team Announcement, and support at DOD Warrior Games.

Since our inception, we have provided more than \$1,000,000 in support of our wounded, ill, and injured and their families. We are looking forward to supporting our deserving heroes more in 2023!



United Forces & Families (F2)

AFA was proud to launch our United Forces & Families (F2) task force in 2022 to build on the Five and Thrive initiative created by Mrs. Sharene Brown, wife of Air Force Chief of Staff Gen. Charles Q. Brown Jr. Supporting our Air Force family has been an important piece of AFA's mission since our inception in 1946. More than 75 years later, we remain committed to supporting all DAF families. We believe that improving the quality of life for Airmen, Guardians, and their Families is directly linked to stronger Families, united Forces, and the mission effectiveness of our Air and Space Forces.

AFA created the F2 Task Force to unite forces and families and, to strengthen quality of life for Air and Space communities. This is a forward-looking, impact-focused group of advocates, dedicated to bringing awareness, resources, and solutions to some of the toughest issues facing our military families. Our F2 vision is a culture where strong families continually build stronger Forces.

AFA is investing an initial \$50,000 in a variety of grants for quality of life initiatives that will directly benefit Airmen, Guardians, and their Families. Find out more at www.AFA.org/F2



Scan the code to read
Vance Spouses Address Quality-of-Life Challenges
By Kari Voliva and Samantha Mitchell
Air & Space Forces Magazine, Nov. 3, 2022



The Air Force's first "Spouse Space" officially opened at Vance Air Force Base, Okla., thanks to a group of inspirational spouses, supportive leadership, and strong community support from the Air & Space Forces Association's Enid Chapter.

CORPORATE MEMBERS

Broad Reach, Powerful Influence

AFA's Corporate Membership program saw a 36-percent increase in 2022, growing from 211 members in 2021 to 305 in 2022. The Corporate Membership program is dedicated to advancing industry through strategic networking opportunities by showcasing your products, services, and thought leadership year-round to decision-makers in the defense and aerospace industry.

JIMMY DOOLITTLE

Businesses with annual revenue of \$300M or more

AAR Corp
Adobe Systems
Advanced Technology International
Aerojet Rocketdyne
AGI, An Ansys Company
AIRBUS
Amazon Web Services
Amentum
AT&T
BAE Systems
Bell Helicopter Textron
Blue Origin
BlueCross BlueShield Association
BlueHalo
Bombardier
Booz Allen Hamilton
CACI
CAE
CAES
Carahsoft Technology Corp
CGI Federal
Claudia Dupuy
Collins Aerospace
Dell Technologies
Deloitte
Eaton-Mission Systems Division
Elbit Systems of America
Embraer Executive Aircraft
ESRI, Inc.
Fluor
FSI Defense
GE Aviation
General Atomics Aeronautical Systems, Inc.
General Dynamics
GKN Aerospace
Google Cloud
Guidehouse Consulting
HII - Mission Technologies
IAP Worldwide Services Inc
Intel
Iridium Communications Inc.
Kawasaki Heavy Industries, Ltd.
KPMG Corp
Kratos Defense & Security Solutions
L3Harris Technologies
Leidos
Lockheed Martin

MAG DS Corp.

ManTech
Maxar Technologies Inc
MBDA
Microsoft
Motorola Solutions
NextEra Energy, Inc.
Northrop Grumman
ORACLE America Inc.
PAE
Palantir Technologies
Parker Aerospace
Parsons
PenFed
Peraton Corp
Pratt & Whitney
Raytheon Company
Red Hat
Rolls-Royce North America
SAIC
Salesforce
Schneider Electric
Siemens Government Technologies, Inc.
Sierra Nevada Corporation
Source Code
Spirit AeroSystems
Teledyne FLIR
The Boeing Company
The MITRE Corporation
TT Electronics
United Concordia Dental
United Launch Alliance
USAA
Vertex Aerospace
Wind River Systems Inc

Dynatrace

Elasticsearch, Inc.
FedPoint
Gentex Corp
Glenair Inc
Global Technical Systems (GTS)
Grant Thornton Public Sector LLC
HashiCorp
Hexagon US Federal
Honeywell Aerospace
Hughes Network Systems
IAI North America, Inc.
Intelligent Waves LLC
KBR
Linquest Corporation
Liteye Systems, Inc.
Marotta Controls
Marshall Aerospace
Martin-Baker Aircraft Co
Marvin Test Solutions
Mercer Consumer
Mercury Systems
MFGS, Inc.
Moog, Inc.
Parker Meggitt Defense Systems
Qarbon Aerospace
Radiance Technologies
Riverside Research Institute
Rocket Lab
Saab Inc.
Scale AI
SCI Technology, Inc.
ServiceNow
SES Government Solutions
Space Dynamics Laboratory
SRC, Inc.
Stellant Systems
TekSynap
TLD America Corporation
Top Aces Corp.
Triman Industries Inc
Veterans United Home Loans
Viasat

EDDIE RICKENBACKER

Businesses with revenue of \$50M-300M

Accenture Federal Services Consulting
AeroVironment
Aevex Aerospace
Air Force Times & Defense News
Battelle Memorial Institute
BIRD Aerosystems
Carnegie Mellon University Software Engineering Institute
Crystal Group Inc
Cubic Global Defense
DataRobot

HENRY "HAP" ARNOLD

Businesses with revenue up to \$50M

ACME Worldwide Enterprises, Inc.
Activu
Advanced Navigation & Positioning Corporation

Aerial Productions International (API)	ForeFlight	Raptor Scientific
Air Force Enlisted Village	Forrest T. Jones & Company	Rebellion Defense
Airborne Tactical Advantage Company (ATAC)	Fort Lauderdale Executive Airport	Red 6 Inc
Airion Health LLC	Fortem Technologies	Reliable Robotics
Akrometrix, LLC	Frontier Technology Inc (FTI)	RGB Spectrum
Alaska Defense	Galvanize	Riggs Asset Management Company Inc
American Data Solutions	GastOPS Inc.	RVCM (RevaComm)
American Rheinmetall Defense	Georgia Tech Research Institute	Second Front Systems
Anduril Industries	Griffon Aerospace	Shield AI Inc.
Applied Intuition	Guaranteed Rate Inc	Shift5 Inc
AQRD	Gulfstream Aerospace Corporation	Simba Chain Inc
Armag Corporation	Harness, Inc.	SIMIGON
ARSC Federal	IERUS Technologies	Sintavia LLC
Astranis Space Technologies Corp.	Illumio	Skopenow
Astroscale U.S. Inc.	Integrated Communications Systems Group	Slingshot Aerospace Inc
Avalex Technologies	IntelliSense Systems	Sonatype
Babel Street	Invicti Security Corp.	SparkCognition Government Systems, Inc.
Bastille Networks Inc.	IT Cadre	Sparta Science
BILT Inc	Joy Lab Consulting, LLC dba Mobilize	Specialty Coating Systems Inc
Blackhawk Aerospace Solutions LLC	KIHOMAC	Specular Theory Inc.
Blue Force Technologies Inc.	King Aerospace Inc.	Sphinx Defense
BOH Solutions	Leadership Connect, Inc.	Spotlight Labs
Boom Technology Inc	Liquid Measurement Systems	Systecon
C3 Integrated Solutions	LMI	Systematic Inc.
CAMSS Shelters	LUMEN	Tactical Air Support Inc. (TacAir)
Capewell	Lund Halsey Limited	Terma North America
CCX Technologies	Lyten, Inc.	TERRAN ORBITAL
CesiumAstro Inc	Mass Virtual	Textron Systems
Chenega Applied Solutions, LLC	MaxVision, Rugged Portable Computers LLC	Thales
CIMR Technology	MDS Coating Technologies Corporation	The Aerospace Corporation
CMC Electronics	Merlin Labs, Inc.	The Outpost
Columbia Southern University	Meta Aerospace	Thinklogical LLC
Command Control Communications Engineering & Logistics, LLC (C3EL)	ML Horizons	Torrey Pines Logic, Inc.
Confluent	Modus Operandi Inc	Transhield Inc
Consortium Management Group	National Defense Industrial Association	Trenton Systems
Cypress International	National Security Technology Accelerator (NSTXL)	Trident University International
Dataminr	NeuroFlow	Triitus
Decision Lens	New Company Test 1	Trijicon, Inc.
DEFENSEWERX	Nick Marchand Person	Trillium Engineering
D-Fend Solutions	NICOMATIC USA	TSS Solutions
Dräger	Nippon Control System Corp	University of Louisville
Draken International Inc.	North American Wave Engine Corp	Ursa Major
DS Government Solutions Corp	Omega Air Inc	Valencor
Easy Aerial	Oneida Innovations Group, LLC	VectorNav Technologies, LLC
Edgybees	Owl Cyber Defense Solutions LLC	Veeam Government Solutions
EIZO Rugged Solutions	Parry Labs	Vermeer
Electron Energy Corp	PatchPlus Consulting, Inc.	Virgin Orbit National Systems
Ellis & Watts	PBS Aerospace	Virtualitics Inc
ELTA North America	Perfecta	Waldorf University
Enduralock	Persistent Systems	Western Carolina University
ENSCO	Phantom Products Inc.	Western Governors University
Enveil Inc	Primer Technologies Inc.	Wolfssl
Epirus	ProDIGIQ, Inc.	World View Enterprise
Essex Industries	Qmulos	ZMicro
FCN, Inc.	RADA Technologies, LLC	
First Command Financial Services, Inc.	Rafael USA Inc	

AFA'S THUNDERBIRD SOCIETY: A LEGACY OF HONOR

Thunderbird Society Members create a powerful legacy for future Airmen, Guardians, and their Families through planned gifts. By including a bequest to AFA in their wills, designating AFA as a beneficiary of retirement assets, or specifying another form of gift to AFA, Society members help ensure AFA carries on its vital mission in the future.



CHARTER MEMBERS

Col John T. Brock USAF (Ret.)
 Col James* and Bonnie Callahan USAF (Ret.)
 David* and Marguerite Cummock
 Gordon* and Ann Jackson USAF (Ret.)
 Col Bob and Becky Largent USAF (Ret.)
 Col Glenn J. Schaffer USAF (Ret.)
 Col Ray and Carole Turczynski USAF (Ret.)

MEMBERS

CMSgt Robert A. Accosta USAF (Ret.)
 Lt Col William E. Awtrey USAF (Ret.)
 Mr. Erkan Aydin
 Colonel Steven E. Bachelor
 James M. Bailey USAF (Ret.)
 George Baisley
 Maj Jimmy L. Barber USAF (Ret.)*
 Capt Joseph H. Barnes
 Thomas F. Bassich USAF (Ret.)
 James A. Baynard
 Valerie A. Binz
 CMSgt Michael J. Bolton USAF (Ret.)
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 SSgt W. J. Boston
 Robert H. Bowron
 TSgt Charles F. Bridge USAF (Ret.)
 Clarence W. Brown USAF (Ret.)
 Jules Bruno
 Colonel Aaron Burgstein*
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