



AFA AIR & SPACE FORCES
ASSOCIATION



AIR & SPACE FORCES MAGAZINE



2025

ANNUAL REPORT

OUR MISSION

**To promote dominant U.S. Air & Space Forces
as the foundation of a strong National Defense;
to honor and support our Airmen, Guardians, and their Families;
and to remember and respect our enduring Heritage.**

LETTER FROM THE PRESIDENT & CEO



LT. GEN. BURT FIELD,
USAF (RET.)
President & CEO

AFA exists because, for generations, Americans have recognized that air superiority and space superiority are tantamount to freedom. Since our founding in 1946, that conviction has only become bolder, more vivid.

Threats to Western democracy, individual freedom, and world peace are proliferating. The rise of new powers, new weapons, and new alliances make for a more dangerous world around us. AFA's work to shape policy and investment in the Air Force and Space Force, to educate the public and inspire future generations of Airmen and Guardians, and to support the men, women, and families of the Total Force, have never been more essential.

Education, advocacy, and support require action—and, of course, capital. AFA invested more than \$21.5 million in mission activities in 2025. The holistic report in the following pages demonstrates in depth the impact our programs and campaigns have made on our Airmen, Guardians, and their Families, and how we've moved the needle on critical issues facing our national security.

AFA has much to be proud of from 2025: We coordinated legislative efforts to save the E-7 Wedgetail. We partnered with other like-minded military service organizations to advocate for emergency relief response during the longest government shutdown in U.S. history. Our direct support, greatly aided by our members and chapters, to our Airmen, Guardians and their Families made a big difference with many. We welcomed the largest StellarXplorers season ever. We launched a new "Building Better Leaders" podcast. And we laid the foundation for significant growth of our membership base, which has already more than doubled in 2026.

None of this is possible without you. Your membership, your generosity, and your belief in AFA's mission are what made every one of these stories come true. As long as there have been Airmen and Guardians, AFA has had their backs. As long as there are Airmen and Guardians, AFA will be there. The challenges to our Air Force and Space Force are not diminishing. Neither is our resolve.



Lt. Gen. Burt Field, USAF (Ret.)
President & CEO

KEY NUMBERS IN 2025



**"If a man leaves the earth a better place than he found it,
then his life has been worthwhile."**

— Gen. Jimmy Doolittle, AFA's founding President

ADVOCACY

CONTINUING THE E-7 WEDGETAIL

With the fate of the Air Force's E-7 Wedgetail early warning and battle management aircraft in doubt from proposed budgetary cuts in June 2025, AFA and the **Mitchell Institute** launched a wide-reaching advocacy campaign to press congressional and defense leaders to preserve the program. We rallied 16 four-star generals—including six former Air Force Chiefs of Staff—to co-sign a letter to congressional leadership underscoring the E-7's critical role in U.S. national defense and guaranteeing service members have the best available capability.



The letter represented a rare and unprecedented show of unity among former Air Force Chiefs, drawing significant attention across national defense media. To broaden the reach of its advocacy, AFA also produced a YouTube video detailing the E-7's critical capabilities and the urgency of fielding the platform, which has been watched 40,000+ times (more than 20,000 of which were in the first few days of its posting).

The collective effort led by AFA's President & CEO Lt. Gen. Burt Field, USAF (Ret.), and Dean of AFA's Mitchell Institute for Aerospace Studies Lt. Gen. David Deptula, USAF (Ret.), delivered measurable results. Within weeks, the House of Representatives approved additional funding for the E-7 program in the 2026 National Defense Authorization Act.

RELIEF AMID THE GOVERNMENT SHUTDOWN

At the end of 2025, the federal government shut down for 43 days—the longest fiscal lapse in American history—due to a failure to pass appropriation legislation before the fiscal year ended.

AFA rallied in support of Airmen, Guardians, federal civilians, and Families as the government shutdown continued and many families faced severe financial hardship. In less than a week, AFA members contributed more than \$17,000, and AFA pledged thousands more to help fund emergency relief efforts across the nation. With these emergency relief funds, AFA's Chapters and volunteers helped stock food banks and fund other quality-of-life projects at Tinker AFB in Oklahoma, Shaw AFB in South Carolina, Buckley SFB in Colorado, JB Anacostia-Bolling in Washington, D.C., Dobbins ARB in Georgia, Duluth ANGB in Minnesota, and many more.

AFA also drafted an emergency letter to Congress illustrating how the protracted shutdown was directly harming service members and their families. Five other military and veteran organizations co-signed AFA's letter: the Association of the United States Army (AUSA), the Marine Corps Association (MCA), the National Guard Association of the United States (NGAUS), the Reserve Organization of America (ROA), and the Enlisted Association of the National Guard of the United States (EANGUS). Together, the six associations—representing a combined 1.8 million members—highlighted the impact of the month-long funding lapse across the defense community in the letter to the House and Senate, and during an AFA-hosted press event a few days before the government reopened.

Programs across AFA joined forces, not just to advocate for the end of the shutdown, but also to support the Airmen, Guardians, and Families most impacted. AFA's **United Forces & Families program** spearheaded AFA's relief efforts to generate grants that established and expanded food banks at military installations across the country, and distributed gas and grocery gift cards to personnel and families.

AFA's **Wounded Airmen and & Guardians program** also expanded its direct support to wounded service members affected by the shutdown. Through the program's efforts, more than \$20,000 was generated for emergency relief grants.



MITCHELL INSTITUTE FOR AEROSPACE STUDIES

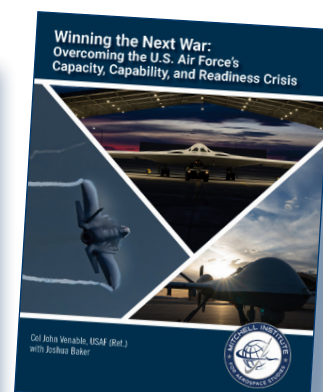
AFA's Mitchell Institute for Aerospace Studies is the only independent, nonpartisan think tank fully dedicated to airpower and spacepower research. Led by Lt. Gen. David Deptula, USAF (Ret.), the Mitchell Institute develops and advocates for fact-based policy options to favorably shape policy and resourcing decisions to ensure America's Air Force & Space Force are the strongest and most capable in the world. The Mitchell Institute is reliably a "go-to" source of expertise on air and space issues on national, international television and radio, including the BBC, NBC, CNBC, PBS, CNN, FOX, NPR, and Bloomberg.

In 2025, the Mitchell Institute released several reports on topics ranging from cross-domain capability, airlift, dynamic space operations, readiness, arctic defense, fifth- and sixth-generation aircraft, Collaborative Combat Aircraft, and pilot shortage.

The Mitchell Institute reached global viewership with its in-depth discussions with Pentagon leaders in its two webinars, Aerospace Nation and Schriever Spacepower Series.

Reach expanded with "The Aerospace Advantage," a weekly podcast of insightful conversations with top military leaders, individuals from the operational community, and experts from defense industry.

The Mitchell Institute also held its fourth wargame, which compared the effectiveness, survivability, and resilience of two alternative force mixes for a 2035 Air Force.



AIR & SPACE FORCES MAGAZINE

At a time when public trust in the news media is in decline, fewer outlets report on issues affecting Airmen and Guardians, and sensational headlines take precedent over fact-based reporting, Air & Space Forces Magazine remains the go-to news source for those following the U.S. Air Force and U.S. Space Force.

In 2025, the magazine's team of reporters, designers, and editors produced more than 1,000 news articles and 450 pages in print, while generating nearly 19 million pageviews online.

Reporters traveled to Colorado with the Chief of Space Operations and to Alabama with the Secretary of War. They additionally secured the first-ever interviews with the new Air Force Secretary and Chief Master Sergeant of the Air Force.

The Air & Space Forces Magazine team broke major news stories—such as the SecWar's pause in reorganization planning and overhauls made to major commands—while also providing detailed, objective reporting on major news events like the unveiling of the F-47, Operation Midnight Hammer, and the buildup of forces in the U.S. Southern Command area of responsibility.

The magazine also had exclusives that highlighted the stories of F-16 pilots who earned Silver Star Medals for braving surface-to-air missiles over Yemen, Space Force Guardians on the operation floor who responded to Iranian missile barrages against Israel, and the campaign to award Maj. Bob Lodge, killed in Vietnam, the Medal of Honor.

1,000+
news articles

19 million
pageviews online

3.4 million+
unique users
reached on Facebook





LEGISLATIVE PRIORITIES

AFA directly advocates on Capitol Hill to identify and solve issues affecting the Air Force, Space Force, Airmen, Guardians, and their Families. Through correspondence, Hill visits, coordinated calls, and rallying our membership base to call and write their representatives, AFA influences decisions on policy, funding, modernization, and more.

In 2025, our efforts tackled legislative issues including:

- Increasing the resources of the Space Force to meet emerging requirements. AFA asked Congress to double the Space Force’s total budget by 2029, adding an additional \$30 billion and an additional 3,790 billets spread across six current and five future mission areas.

PROGRESS: In Fiscal Year 2026, Congress allocated approximately an additional \$12 billion, a nearly 40% increase, in funding to the Space Force. These funding increases, targeted at the AFA focus area, include a major increase in Space Force commercial R&D funding and the addition of 600 billets to the force.

- Fully funding the Collaborative Combat Aircraft (CCA). As the People’s Republic of China continues to out-produce the U.S. Air Force in stealth aircraft and integrated air-defense systems, AFA recommended that the House Armed Services Committee (HASC) authorize \$9 billion in funding to develop and deliver 1,000 CCA by the end of Fiscal 2029.

PROGRESS: Congress appropriated \$827 million for CCA research, development and procurement, demonstrating progress toward meeting AFA’s recommended goal.

- Maximizing combat airpower modernization and increasing sustainment. AFA asked Congress to maximize the procurement of new fighters by purchasing 72 F-35As and 36 F-15EXs. We also pushed to increase sustainment spending by \$658 million to enable the Air Force to modernize existing aircraft.

PROGRESS: Across the force, Congress allocated increased funds for combat airpower modernization. Funding for the F-35 increased by \$401 million, with 25 new aircraft purchased. Funds for additional F-15EX aircraft and supply chain investments were also allocated. Advocacy by AFA also contributed to Congress restoring funding for the E-7 Wedgetail program and increasing funding levels to \$1.1 billion.

- Reforming acquisition. AFA advocated for the Senate Armed Services Committee (SASC) to adopt Chairman Wicker’s five-part plan to reform acquisition in the Department of War to ensure our forces have the war-winning capabilities to deter and, if necessary, win a conflict in the Pacific.

PROGRESS: Congress passed the 2026 NDAA with acquisition reform provisions to transform the Department of War’s system to a “warfighting acquisition system” that can meet the modern threat environment and rapid iteration.

Although not all priorities were funded at recommended levels, AFA welcomes meaningful progress and presses for sustained momentum. Through continued and accelerating engagement on Capitol Hill and at the Pentagon, AFA has helped shift the debate towards these priorities, which remain central to legislative debate heading into the next fiscal year.

EDUCATION

PROFESSIONAL DEVELOPMENT EVENTS

Two marquee events headline AFA's professional education activities each year: Our **Warfare Symposium** in Aurora, Colo., and our **Air, Space & Cyber Conference** in the Washington, D.C. area. Each three-day event is jam-packed with sessions featuring more than 140 speakers representing top Pentagon leadership, combatant commanders, the enlisted corps, and an enormous range of defense companies that are designing the next generation of warfighting technology and gear. Thousands attend these discussions, flying in from Air Force and Space Force units around the world, national media outlets, allied nations, and more.

Together, the two conferences enable hundreds of meetings between military leaders, warfighters, and defense industry representatives who coordinate their annual briefings to correspond with our events.



AIR & SPACE WARFIGHTERS IN ACTION

Between these major conferences, AFA continues to connect military leaders to the nation and defense industrial base throughout the year. In 2025, our Air & Space Warfighters in Action speaker series—plus the Mitchell Institute's Aerospace Nation events and Schriever Spacepower Series—brought myriad top voices to the forefront, and opened a public discourse on critical issues in the Air Force and Space Force. Thousands registered for these special events throughout the year, and many of AFA's partners in industry leverage the occasion to meet one-on-one with a diverse roster of leaders.



Clockwise from top: CMSSF John Bentivegna • Col. Nick Hague, NASA Astronaut and the first U.S. Space Force Guardian to launch into orbit • Maj. Gen. Joseph Kunkel, Director of Force Design, Integration, and Wargaming • Brigadier Christopher Gardiner, Space and Cyber Attaché at the Embassy of Australia in Washington, D.C.





CYBERPATRIOT

CyberPatriot—AFA’s National Youth Cyber Education Program—sparks a lifelong curiosity in cyber defense for K-12 students, laying the bedrock needed to excel in careers in the cybersecurity and STEM disciplines that are most critical to our nation’s future.

In 2025, the program wrapped up its 17th competitive season, hosted more than 300 summer cyber camps, and launched CyberPatriot 18 for the 2025-26 school year with over 4,700 registered teams and 18,000 students.

The 2025 National Champions were:

- **Open Division:**

Team CyberAegis Phoenix from Scouting America Exploring Post 2928 (San Diego, Calif.)

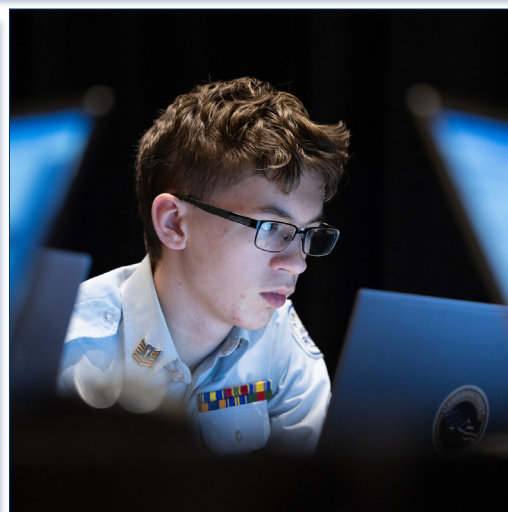
- **All-Service Division:**

Team Terabyte Falcons from Scripps Ranch High School Air Force JROTC (San Diego, Calif.)

- **Middle School Division:**

Team CyberAegis Odyssey from Scouting America Exploring Club 2927 (San Diego, Calif.)

After graduation, the growing CyberPatriot Alumni network engages past competitors and connects them with cyber-related jobs, internships, and scholarship opportunities to jump-start their burgeoning careers.





STELLARXPLOREERS

StellarXplorers—AFA’s national space-focused STEM program—immerses middle and high school students in the challenges of space mission design by developing the technical skills and critical thinking needed for future careers across the space, aerospace, and STEM industries.

Through StellarXplorers, teams of students collaborate to solve real-world space scenarios, such as designing satellite launches, balancing engineering constraints, cost management, and calculating operational risk. Students participating through schools or extracurricular organizations gain hands-on experience in systems thinking, teamwork, and technical communication, like modern space professionals.

The top StellarXplorers teams from across the country are invited to the yearly National Space Design Competition, where students apply the skills they learned to design and defend their space-based concepts before judges. In the spring of 2025, the National Space Design Competition completed its 11th season, with a team from Troy High School Navy JROTC in Fullerton, Calif., winning the national championship. The 2024-25 season had a diverse spread of teams make the top 10, including the first middle-school team and the first all-female team.

When the 12th StellarXplorers season launched in the 2025-26 school year, a record-breaking 338 teams registered, with more than 1,700 students participating.





DOOLITTLE LEADERSHIP CENTER

AFA's Doolittle Leadership Center (DLC) had a strong year in 2025, delivering its Lead Develop Care workshop to more than 1,000 Airmen, Guardians, and civilians around the world. Surveys of graduates demonstrated a marked improvement (+49%) in leadership ability, and a staggering 74% of participants rated the workshop "extremely helpful." We also expanded our reach with our Certified Instructor Program in 2025, adding a roster of DLC-certified instructors who are now delivering workshops more often and in more places.

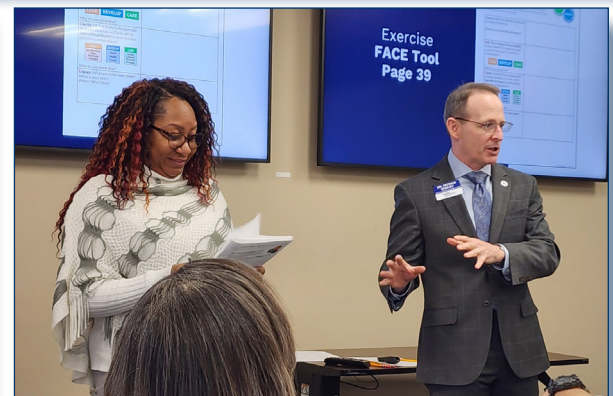
1,000+
leaders trained at
20+ locations
worldwide

49%
increase in
leadership ability

98%
of participants
rated the course "helpful"
or "extremely helpful"

"Building Better Leaders": In 2025, the DLC also launched a new podcast, "Building Better Leaders." Hosted by DLC Director and world-class leadership instructor Dr. Patrick Donley, the series features leadership principles and lessons from top leaders in the Air Force, Space Force, and more. The first 12 episodes, released in 2025, have acquired more than 15,000 views and listens across a variety of podcast platforms.

Doolittle Raiders Memorial Toast: For the second year, the DLC hosted a spectacular Doolittle Raiders Memorial Toast, which in 2025 coincided with the grand opening of AFA's new headquarters. Dozens of AFA Chapters, Air Force units, and organizations around the world joined in live to raise a toast to the Air Force's past and AFA's future. Featuring keynotes from both the Chief of Staff of the Air Force and Chief of Space Operations, the iconic event united past, present, and future leaders through our shared and enduring Heritage.



SCHOLARSHIPS AND GRANTS

AFA awards 10 annual scholarships, 100 annual grants to STEM educators, and ongoing support for Civil Air Patrol and JROTC units. AFA scholarships and grants create outstanding opportunities, change lives, and inspire students and educators alike to be the next generation of innovators and leaders.

The 2025 recipients include:



Aimee Inman

Colonel Loren J. and Mrs. Lawona R. Spencer Scholarship

Stationed at Eglin AFB, Fla., Master Sgt. Aimee Inman is pursuing her master's in organizational leadership from Columbia Southern University. Having already spearheaded numerous leadership courses and initiatives within the Air Force, she expects her degree will equip her with advanced strategies that will enhance these initiatives and her ability to lead large-scale leadership and development programs.

"This award is helping me complete the final four courses of my degree and will allow me to transition directly into a doctoral program without delay. It also gives me the resources to pursue additional leadership development opportunities that support my continued growth and advancement in service to the Air Force."

Eric Graves

ROTC Martin H. Harris Outstanding Cadet of the Year

C/Maj. Eric Graves was selected by his detachment at Bowling Green State University in Ohio for the unit's AFA Martin H. Harris Outstanding Cadet of the Year award. Serving as the Cadet Director of Manpower and Personnel, Graves oversaw all physical fitness operations orders, ensuring quality physical training three times per week for over 50 cadets. He led a professional development trip to the Cleveland Air Show, improving retention among the freshman class. Graves also served as Treasurer of the Fighting Falcons Squadron, as well as the Morale and Wellness Flight Commander, planning and funding morale events for the cadet corps.

Graves is one of hundreds of ROTC, JROTC, and Civil Air Patrol cadets that AFA honors each year with the Outstanding Cadet of the Year award.



Ashlie Smith

2025 Thompson-Mallett National Teacher of the Year

Ashlie Smith, an 8th-grade physical science teacher at Cranbrook Kingswood Middle School for Girls in Bloomfield Hills, Mich., is a leader in aerospace education, where she has, through her dedicated and creative 24-year career, empowered young women through hands-on scientific exploration and global collaboration.

Smith's innovative teaching strategies include leading student participation in the Cubes in Space and Space for Teachers programs, with over 40 student-designed experiments launched on sounding rockets and high-altitude balloons. Her students even designed and then flew propellant management devices and microgravity experiments aboard Zero-G flights.

In 2024, Smith co-led a STEM teacher workshop in Lagos, Nigeria, which sparked a transcontinental collaboration between classrooms, connecting students across cultures through a shared love of science and the projects they worked on. Her leadership enabled experimental payloads designed by the Nigerian students to fly in microgravity alongside American student experiments, showcasing the unifying power of STEM education.



AFA'S TEACHER OF THE YEAR PROGRAM IS PROUDLY SPONSORED BY



WOUNDED AIRMEN & GUARDIANS PROGRAM

SUPPORT

In 2025, AFA's **Wounded Airmen & Guardians Program** coordinated warrior grants supporting the Air Force Cycling Team's annual Memorial-to-Memorial (M2M) ride. Travel grant assistance expanded significantly, increasing from two recipients in 2024 to eight in 2025. The heritage ride continues to gain momentum within the wounded warrior community as a meaningful recovery tradition, offering participants a platform to share their healing journeys while building camaraderie with fellow Active-duty and veteran service members.

This year, the Air Force Cycling Team raised \$75,000 in support of the Wounded Airmen & Guardians Program and plans to double its fundraising efforts again in 2026, continuing a three-year trend of year-over-year growth.

Although several year-end rehabilitative events were affected by the prolonged government shutdown, the Wounded Airmen & Guardians Program expanded its direct support to wounded warriors experiencing financial hardship due to delayed pay, providing more than \$20,000 in emergency grant relief.



"I support AFA for the work it does supporting our national security, our Airmen, and our Guardians. I have the privilege of directing the M2M ride in partnership with AFA, where we celebrate USAF heritage, promote fitness and recruiting, and support our wounded Airmen and Guardians. In our forthcoming fifth year, we will raise \$110,000 for the AFA's Wounded Airmen & Guardians Program."

—Robert "Surf" Beletic, M2M Director



UNITED FORCES & FAMILIES

AFA's **United Forces & Families** program began the year with a strategic focus on strengthening family readiness by expanding community connection and promoting holistic wellness. This effort included the launch of the program's fourth and fifth editions of the Engage series, further extending its reach and impact across the military family community.

The program hosted a dynamic hybrid wellness and data-release event at AFA headquarters in Arlington, Va., in partnership with InDependent and led by Evie King, 2023 Armed Forces Military Spouse of the Year. Building on this momentum, United Forces & Families welcomed more than 750 military spouses to AFA's Air, Space & Cyber Conference in September. Community-building efforts were highlighted through AFA's first-ever Milspouse Lounge, which featured wellness-centered services such as chair massages, peer networking opportunities, and interactive engagement experiences designed specifically for military spouses.

The importance of this year's readiness and wellness focus became especially clear during the unexpected 43-day government shutdown beginning in October, which significantly affected our service members and their families. In response, AFA's United Forces & Families led a rapid, cross-functional organizational pivot to support military families facing hardship. Several AFA chapters received United Forces & Families grants to establish or expand local food bank support. Additionally, the program provided a targeted grant to Joint Base Andrews, Md., to distribute gas and grocery gift cards to essential Department of War personnel and military-connected families most impacted by the shutdown.

Through the collaborative efforts of AFA's volunteer leaders on and near installations nationwide, combined with expanded national initiatives, United Forces & Families has potentially reached more than 157,000 military families through its grant programs. We look forward to continued growth, deeper engagement, and even greater impact as we expand our reach in 2026.

Learn more about the ongoing impact of AFA's United Forces & Families program at www.AFA.org/ForcesandFamilies.



CHAPTER ACTIVITIES

AFA's Chapters, Regions, and State organizations are independent entities that sponsor and organize their own local and regional programs and events at Air Force Bases, Space Force Bases, and military communities around the world, sometimes with funding from AFA National.

To read more about activities in AFA's field, visit www.AFA.org/AFA-in-Action. Here are some highlight headlines from our Chapters in 2025:

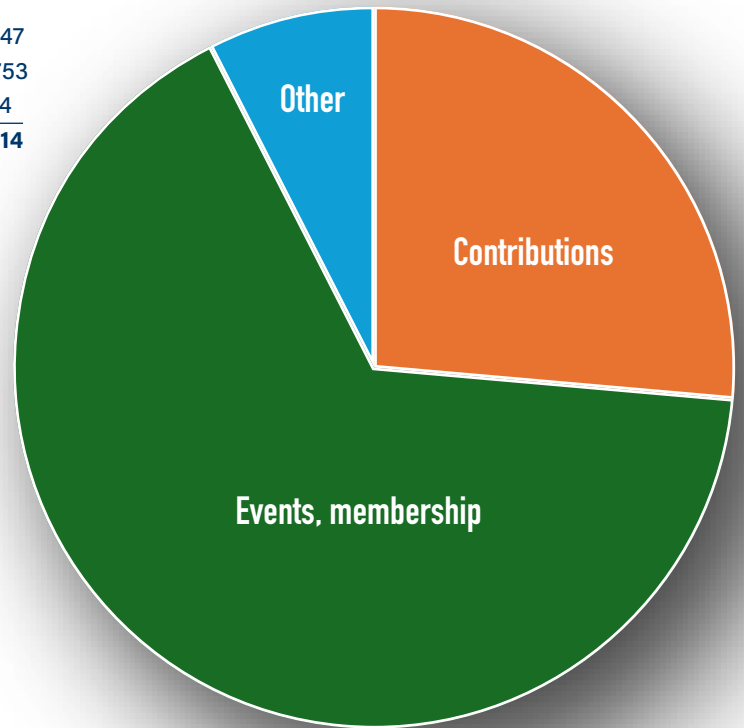
- Colorado Chapters Honor Airmen, Guardians, and Civilians Across Mountain State
- Georgia Chapter Stands Up Food Pantry at Dobbins ARB During the Government Shutdown
- Massachusetts Chapter Recognizes State's Top 5 Airmen
- Minnesota Chapter Aids Career Searches for Citizen Airmen
- Nebraska Chapter Tidies Cemetery at Offutt AFB
- Oklahoma Chapter Funds Competitive E-Gaming Area for Airmen at Tinker
- South Carolina Chapter Surpasses \$10,000 in Scholarships to USC Sumter
- Texas Chapter Golf Tournament Raises \$4,000 for 645th AESS
- Washington Chapter Makes 7-Year-Old Benny a C-17 'Pilot for a Day'
- Virginia Chapters Fund New Food Pantry at Anacostia-Bolling
- Virginia Chapters Fund Cadets During Their Summer Internships at Pentagon



FINANCIALS

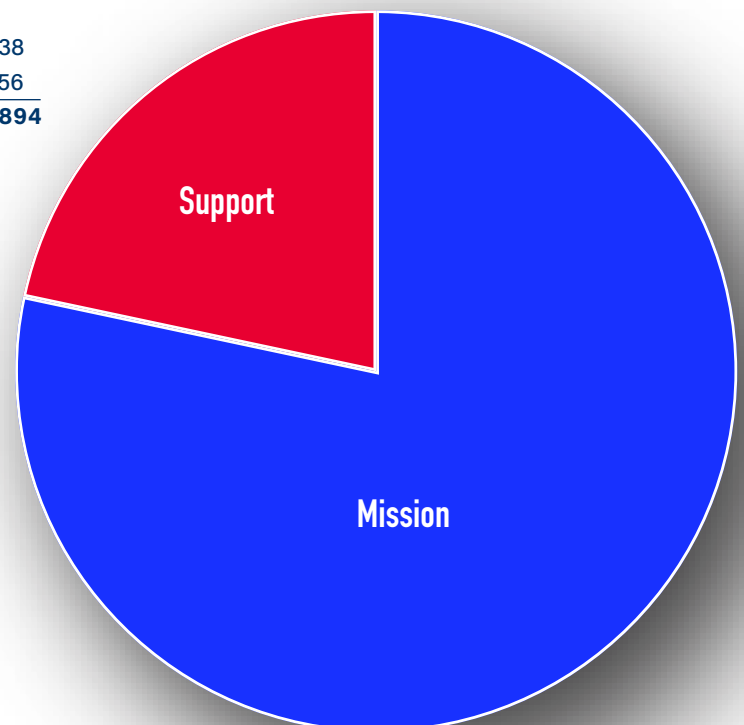
REVENUE

Contributions	\$7,557,247
Events, membership:	\$18,889,753
Other:	\$2,129,114
Total Revenue	\$28,576,114



EXPENSES

Mission	\$21,532,138
Support	\$5,901,756
Total Expenses	\$27,433,894



Unaudited

CORPORATE MEMBERS

In 2025, AFA's Corporate Membership program experienced steady growth, reflecting the continued strength of our value proposition and industry relevance. The corporate member base expanded throughout the year, welcoming 76 new companies and approaching 500 corporate members, alongside increased engagement from corporate-affiliated individuals across multiple tiers.

This growth was driven by consistent onboarding of new companies and sustained participation from existing members, reinforcing AFA's role as a trusted partner across defense, technology, and professional services.

Looking ahead, AFA remains committed to building this momentum by deepening engagement, strengthening partnerships, and delivering meaningful value that supports long-term corporate relationships and advances the broader Air Force and Space Force community.

JIMMY DOOLITTLE

Businesses with annual revenue of \$300M or more

AAR Corp
ADS Inc
Advanced Technology International
AEVEX
AGI, An Ansys Company
AIRBUS
Amentum
American Military University
Anduril Industries
Applied Intuition
Applied Research Associates, Inc.
ASRC Federal
BAE Systems
Bascom Hunter
Battelle Memorial Institute
Bell Helicopter Textron
Blue Origin
BlueCross BlueShield Association
BlueHalo
Bombardier
Booz Allen Hamilton
Boston Consulting Group
Brookdale Senior Living
CACI
CAE
Chaka Khan
Collins Aerospace
Cook Inlet Region, Inc (CIRI)
Curtiss-Wright
Dell Technologies
Deloitte
Digital Force Technologies
Doug Needham Person
Elasticsearch, Inc.
Elbit Systems of America
ESRI, Inc.
Fortra, LLC
FSI Defense
Gartner, Inc
GE Aerospace
General Atomics Aeronautical Systems, Inc.
General Dynamics
Gentex Corp
Georgia Tech Research Institute
Gitlab Inc
Gitlab Inc

Griffon Aerospace
Guidehouse
Hanwha Vision
HII - Mission Technologies
HomeSafe Alliance
Honeywell Aerospace
IBM
IMP Aerospace & Defence
INTERNATIONAL INSTITUTE FOR AFRICAN
DEFENSE, SECURITY AND GOVERNANCE
John Harper Person
Johns Hopkins University Applied Physics Lab
KBR
KPMG Corp
Kratos Defense & Security Solutions
L3Harris Technologies
Leidos
Leonardo DRS
Lockheed Martin
MI Support Services
MANTECH
Maxar Technologies Inc
Maximus
MBDA
McKinsey & Company
MJ Company
Moog, Inc.
Motorola Solutions
NextEra Energy, Inc.
Northrop Grumman
Odyssey
Open.Tech by Amphenol
ORACLE America Inc.
Palantir Technologies
Panasonic Connect North America
Parker Aerospace
Parsons
Peraton Corp
PPSI, Inc.
Pratt & Whitney
Progress Federal Solutions
Raytheon Company
Recorded Future, Inc.
Red Hat
Rolls-Royce North America
SAIC
SAP
Schneider Electric
Sierra Nevada Company, LLC
Spirit AeroSystems

StandardAero
Systems Planning & Analysis
Teledyne FLIR
Terma Inc.
Thales
The Aerospace Corporation
The Boeing Company
The Jackson 5 Company
The MITRE Corporation
Toray Group
Towflexx Miltech Inc.
UiPath
Ultra I&C
United Airlines
United Launch Alliance
USAA
V2X
Viasat
W.S. Darley & Co.

EDDIE RICKENBACKER

Businesses with revenue of \$50M-300M

Hughes Network Systems
Intelligent Waves
Cubic Defense
Marshall
Martin-Baker Aircraft Co
Carnegie Mellon University Software Engineering Institute
Intrepid
Veterans United Home Loans
Integration Innovation, Inc. (i3)
PE Systems, Inc.
Permag
Yubico Inc
Saab Inc.
SRC, Inc.
Aerostar
Klas Government
Pacific Defense
BigBear.ai
Navy Mutual Aid Association
Mercury Systems
Space Dynamics Laboratory
Raft
Planet Labs PBC
Integrated Solutions for Systems, Inc. (IS4S)
Click Bond, Inc
RavenTek Solution Partners, LLC

Resonant Sciences
Convergent Solutions, Inc. DBA Exiger Government Solutions
GRVTY
Accelint
Kinedyne Defend
Dataminr
Vector Solutions
Clarity Innovations, LLC
Top Aces Corp.
Sierra Space Corp
DS Government Solutions Corp
Bren-Tronics
Milpower Source
Real Time Innovations (RTI)
SES Space & Defense
Marotta Controls
Pexco
Kelowna Flightcraft d.b.a. KF Aerospace
TSS Solutions
Chainguard
MetroStar
Digital Force Technologies
Crystal Group Inc
ForeFlight
Satcom Direct Government
Glenair Inc
CymSTAR LLC
Blue Raven Solutions
Shield AI Inc.
Echodyne
Stellar Solutions Inc
IAI North America, Inc.
SecurityScorecard
Annapolis Micro Systems, Inc.
Secturion Systems, Inc.
Skydio, Inc
Western Governors University
Marvin Test Solutions
ThinKom
Aviation Week Network

HENRY "HAP" ARNOLD

Businesses with revenue up to \$50M

ActionStreamer, Inc.
Adacel
Aero Adapt USA
AeroCore Technologies
Air Force Enlisted Village

Airborne Tactical Advantage Company (ATAC)	Enduralock	Long Capture	Senior Metal Bellows
Aireon	Enveil Inc	Lumena Inc	Shift5
Aitech Systems	Epirus	MapLarge	Silvus Technologies
Alaska Defense	Expansia Group	Mass Virtual	Slingshot Aerospace Inc
Albers Aerospace	Exterior Laboratories LLC	Mattermost	Sorcerer Corporation
AMALGAMATED VISION, LLC	Faraday Defense Corporation	MaxVision, Rugged Portable Computers LLC	South University
American Data Solutions	Firefly Aerospace	MDS Coating Technologies Corporation	Spectrum Control
American Rheinmetall Defense	Firehawk Aerospace	Merlin Labs, Inc.	Sphinx Defense
Ametrine, Inc.	Firestorm Labs	Modus Operandi Inc	Sprung Structures
Ampex Data Systems	FlexRadio, Inc.	Mojave Air & Space Port At Rutan Field	Stavatti Aerospace Ltd
Armag Corporation	FlexSys, Inc.	National Cold War Center	Stoke Space Technologies, Inc
Astranis Space Technologies Corp.	Focused Support LLC	National Defense Industrial Association	Stottler Henke Associates Inc.
Atombeam Technologies	Fognigma	National Security Technology Accelerator	Synthax/Digigram
ATP Gov	FOGO Solutions	(NSTXL)	Systecon
Atrenne, A Celestica Company	Fort Lauderdale Executive Airport	Netskope Inc	Tactical Air Support Inc. (TacAir)
Atropos Group, Inc.	Freedom Space Technologies, Inc	Neuro Logic Systems, Inc.	Tangram Flex, Inc.
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 Edward F. Smith
 "Rambo" Scott Smith
 Col. Norbert F. Smith USA (Ret.)
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 Robert Smith
 Col. Paul P. Smith
 CMSgt. Bobbie Smith, USAF (Ret.)
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