

***DRAFT***

## **The Doolittle Leadership Center**

### **Concept Outline**

**The Vision:** A world class, state-of-the-art, collaboration and professional and leadership development facility in which U.S. and partner military, government, industry, academic, Civic, and AFA leader professionals can:

- Engage in relevant historical and contemporary discussions of global, regional, and national airpower, space, and cyber doctrine and policy
- Promote closer international cooperation among U.S. and partner-nation government, military, industrial, and academic leaders
- Develop professionally through structured and free-form seminars, symposia, wargames, and similar events in which proven and prospective leaders can explore and discuss growing and improving aerospace and cyber workforces in U.S. and partner nations

### **The Facility:**

- To be constructed in projected available un-leased space at the Air Force Association's Doolittle Building, 1501 Lee Highway, Arlington, Virginia and will include:
  - *The Mitchell Collaboration Suite* with 50 tiered fully local- and wide-area networked workstations configured to optimally facilitate real time interactive gaming and dialog as well as a high resolution "jumbo" master display to facilitate engagement with groups at similar facilities in other geographic locations, two electronic whiteboards for local and remote instruction and interaction, high definition multi-point video teleconferencing capabilities, and high definition multimedia theater functionality
  - *The Rickenbacker, Arnold, James, Olds, LeMay, and Levitow Collaboration Suites*, each with 12 networked workstations, a large multimedia display, and an electronic whiteboard
  - *The Yeager Technology Suite*, an area in which virtual reality and other state-of-the-art decision-making and collaboration tools can be demonstrated
  - *The Bud Day Research and Study Suite* configured with 20 sound-isolated research and study stations; capable of hosting wargames up to SECRET classification level
  - *The Douhet Hospitality Suite*, configured to host small U.S. and international groups for catered breakfasts, luncheons, dinners, etc.

- One director and three administrative support offices
  - A kitchen area
- Will be provisioned with broadband connectivity to facilitate research and high quality remote collaboration
- Could be designed and constructed with features and characteristics to facilitate later designation of some of all of the Center as a sensitive compartmented information facility

## Uses:

- Airman professional and leadership development events
- Airman/industry career progression and transition events
- Industry professional and leadership development events
- Industry recruitment events focused on Airmen
- Industry and government wargaming and simulation exercises
- Facilitated and un-facilitated bilateral industry/government discussions
- Breakfasts and other events hosted by AFA's Mitchell Institute
- Bilateral and multilateral discussions among U.S. military, U.S. government, and U.S. industry
- Bilateral and multilateral discussions between and among U.S. international partner and U.S. industry and U.S. government and military representatives
- As a highly capable and high-fidelity video teleconferencing facility

## AFA Business Case Factors:

- The effort will require substantial startup capital expense, potentially fulfilled through a significant named sponsorship
- Operating expenses can be met or supplemented through sponsorship, selective collection of user fees, VTC rental, sale of sponsorship of events and technology demonstrations, etc.
- Some cost offset may be realized through AFA use of the facility for AFA events which it now hosts (and pays for) at other facilities

## Initial Steps:

- Conduct an in-house high-level feasibility assessment with AFA government and industry partners to gauge potential interest in facility use
- Identify potential capitalization models and assess potential donors and sponsors who may be interested in naming rights
- Assess floor area space requirements and identify a target location in the Doolittle Building
- Identify the cost of and working funds required to support a preliminary architectural study to include regulatory and structural considerations