

**Wednesday, Feb. 24**

**CSAF Remarks**

Gen Charles Q. Brown Jr.  
Chief of Staff of the Air Force

**Science, Technology & Innovation In Every Domain**

General Arnold Bunch, Commander, Air Force Materiel Command  
Lt Gen John F. Thompson, Commander, Space and Missile Systems Center  
Brigadier General Heather L. Pringle, Commander, Air Force Research Laboratory, Air Force Materiel Command  
Dr. Joel B. Mozer, Chief Scientist, United States Space Force

**Enlisted Leaders: Leading in a Time of Change**

CMSgt Ramon Colon-Lopez, Senior Enlisted Advisor to the Chairman of the Joint Chiefs of Staff  
CMSAF JoAnne Bass, Chief Master Sergeant of the Air Force  
CMSgt Roger Towberman, Senior Enlisted Advisor of the United States Space Force

**The Total Force and World-Wide Engagement**

Lt. Gen. Michael A. Loh, Director, Air National Guard  
Lt. Gen. Richard W. Scobee is the Chief of Air Force Reserve  
Chief Master Sergeant Maurice L. Williams, Command Chief Master Sergeant of the Air National Guard  
Chief Master Sergeant Timothy C. White Jr., Senior Enlisted Advisor to the Chief of Air Force Reserve

**Diversity & Equity: Building an Ever-Stronger Aerospace Force**

Lt Gen Brian T. Kelly, Deputy Chief of Staff for Manpower, Personnel and Services  
Ms. Tawanda Rooney, Office of Diversity and Inclusion  
Ms. Patricia Mulcahy, Deputy Chief of Space Operations, Personnel

**Perspectives from the EUCOM Commander**

Gen Tod Wolters, U.S. European Command and NATO's Supreme Allied Commander Europe

**Emerging Technology and the High-End Fight: Insights from the Latest War Games**

Lt Gen Clinton Hinote, Deputy Chief of Staff for Strategy, Integration and Requirements

**No Fuel, No Fight: The future of Warfighting Energy Requirements**

Lt Gen Warren Berry, Deputy Chief of Staff for Logistics, Engineering and Force Protection  
Lt Gen David Nahom, Deputy Chief of Staff for Plans and Programs  
Mr. Roberto Guerrero, Deputy Assistant Secretary of the Air Force for Operational Energy, Office of the Assistant Secretary of the Air Force for Installations, Environment and Energy  
Ms. Kristen Baldwin, SAF/AQR

**Thursday, Feb. 25**

**CSO Remarks**

Gen John W. "Jay" Raymond  
Chief of Space Operations

**Defending the Homeland**

General Glen VanHerck, Commander, North American Aerospace Defense Command and United States Northern Command  
Lt Gen Stephen Whiting, Commander, Space Operations Command

**Resiliency Under Attack**

Lt Gen Timothy Haugh, Commander, Sixteenth Air Force; Commander, Air Forces Cyber, and Commander, Joint Force Headquarters-Cyber  
Lt Gen Mary O'Brien, Deputy Chief of Staff for Intelligence, Surveillance, Reconnaissance and Cyber Effects Operations

**Panel: Aerospace Power and Special Operations in the Central Command Area of Responsibility**

Lt Gen James Slife, Commander, Air Force Special Operations Command  
Lt Gen Gregory Guillot, Commander, Ninth Air Force (Air Forces Central)  
Maj Gen Deanna Burt, Commander, Combined Force Space Component Command, U.S. Space Command; and Deputy Commander, Space Operations Command, U.S. Space Force

**Accelerating Change Across the Air Force**

Gen Mark Kelly, Commander, Air Combat Command  
Gen Jeffrey Harrigian, Commander, U.S. Air Forces in Europe  
Gen Kenneth Wilsbach, Commander, Pacific Air Forces  
Gen Arnold Bunch, Commander, Air Force Materiel Command  
Gen Timothy Ray, Commander, Air Force Global Strike Command and Commander, Air Forces Strategic - Air, U.S. Strategic Command  
Gen Jacqueline Van Ovost, Commander, Air Mobility Command

**Joint Leadership Perspective**

SECDEF or  
Gen Mark Milley, Chairman of the Joint Chiefs of Staff

**Panel: USSF's Deltas: Commanders In Action**

**Panel: Leading the Airmen of Today**

CMSgt Brion Blais, Command Chief Master Sergeant, United States Air Forces in Europe and U.S. Air Forces Africa  
CMSgt Brian Kruzelnick, Command Chief Master Sergeant, Air Mobility Command  
CMSgt Sarah Sparks, Command Chief, US Air Force Academy  
CMSgt David Wolfe, Command Chief Master Sergeant for Pacific Air Forces  
CMSgt. Charles R. Hoffman, Command Chief Master Sergeant, Air Force Global Strike Command

**Friday, Feb. 26**

**New or Acting SecAF Remarks**

**The Guardians We Need -- Transitioning into the Space Force**

Gen David D. Thompson, Vice Chief of Space Operations, United States Space Force  
CMSgt Roger Towberman, Senior Enlisted Advisor of the United States Space Force

**Spark Tank**

**USSF: Building the First Digital Service**

Maj Gen Kimberly Crider, Chief Technology and Innovation Officer, U.S. Space Force  
Maj Gen Deanna Burt, Commander, Combined Force Space Component Command, U.S. Space Command; and Deputy Commander, Space Operations Command, U.S. Space Force

**Nuclear Deterrence and the Future of the Triad**

Gen John Hyten, Vice Chairman of the Joint Chiefs of Staff  
Gen Timothy Ray, Commander, Air Force Global Strike Command and Commander, Air Forces Strategic - Air, U.S. Strategic Command  
Lt Gen Thomas Bussiere, Deputy Commander, United States Strategic Command

**Training for War**

Lt Gen Marshall "Brad" Webb, Commander, Air Education and Training Command  
Maj Gen Charles Corcoran, Commander, U.S. Air Force Warfare Center

**Panel: Leading the Guardians of Today**

**Mitchell Panel: DARPA**

Dr. Timothy Grayson, Director, Strategic Technology Office  
Col Daniel Javorsek, Program Manager, Strategic Technology Office

**Accelerating Innovation**

Lt Gen Clinton Hinote, Deputy Chief of Staff for Strategy, Integration and Requirements  
Dr. Jeff DeGraff, University of Michigan  
Brigadier General Heather L. Pringle, Commander, Air Force Research Laboratory, Air Force Materiel Command