



SECRETARY OF THE AIR FORCE
WASHINGTON

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To the Men and Women of the Air and Space Force:

The ongoing response to the COVID-19 pandemic is moving at a fast pace. Focus across the Nation remains on the actions we must all take to minimize possible exposure to this virus. Each of us has a personal responsibility to take these actions seriously by exercising the personal hygiene and health protection measures outlined by the Center for Disease Control and Prevention (CDC). Please go to the website at <https://www.cdc.gov/coronavirus/2019-nCoV/index.html> for details.

We are a global service that delivers *Global Vigilance, Reach, and Power*. While many of these missions must and will continue, our actions will continue to emphasize the safety and security of our Airmen, Space Professionals, and Families while continuing the Air and Space missions in support of the Nation. **MAJCOM Commanders** are adjusting daily operations to minimize potential impacts to personnel while continuing the mission. **Wing and Group Commanders** are making needed adjustments to operations at home to safeguard you and your families to include Child Development Center impacts and other support agency changes. **Squadron Commanders** are maintaining 100% contact across the force to ensure you have the latest information available to protect yourself, your teammates, and your families. This is especially important in our Air National Guard and Air Force Reserve Units where Airmen and Families are not co-located with a main operating base with access to support agencies.

This is a time when we must all work together to weather this storm. Over-communication is a key to success and this begins with our **Squadron Commander** (and **civilian equivalent**) cadre. To succeed as an Air and Space Force, we must arm them with information so they can arm those entrusted to their care. Please continue to follow COVID-19 related information at <https://www.af.mil> and click the COVID-19 link where we will post continuous updates.

Every challenge we are handed in life has an embedded opportunity. We have a chance to strengthen our Air and Space Force team as we work together to support our Squadron Commanders to get the mission done safely while taking care of ourselves and our teammates. Every one of us has an important role to play as we apply disciplined urgency to our response actions. Lean on your Command Teams, they have our highest trust and full support.

Barbara Barrett
Secretary of the Air Force

David L. Goldfein
General, U.S. Air Force
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